

UNIVERSITY OF BOLTON

**SCHOOL OF THE BUILT ENVIRONMENT &
ENGINEERING**

BSc(HONS) CONSTRUCTION MANAGEMENT

SEMESTER TWO EXAMINATION 2009/2010

CONSTRUCTION MANAGEMENT

MODULE NO: BLT3007

Date: Wednesday 2 June 2010

Time: 10.00 am – 1.00 pm

INSTRUCTIONS TO CANDIDATES:

There are **SIX** questions.

Answer **FOUR** questions.

All questions carry equal marks.

Marks for parts of questions are shown
in brackets, if applicable.

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1. It could be true to say that there are as many different styles of leadership as there are people.

Critically examine the factors which might influence a construction site manager's style of leadership.

25 marks

2. Weekly site progress meetings are an essential part of the overall process of control on a project.

a) Analyse and discuss the content of an agenda for such a meeting.

(12 ½ marks)

b) Evaluate the role of the chair in ensuring the meeting's effectiveness.

(12 ½ marks)

Total 25 marks

3. As well as the contributions contractors can offer, contributions are needed from other people, if the industry is to comply with the SWMP Regulations and ultimately benefit from resource efficiency.

Identify other parties, discussing what each of these parties can do to help.

25 marks

4. Critically analyse to what extent decisions made at the pre-tender planning stage influence production planning at site level.

25 marks

5. The construction industry seems unable to improve its appalling health and safety record.

Evaluate the problems associated with the industry and how improvements are to be made.

25 marks

Please turn the page

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6. Interviews form a key part of the recruitment and selection process.
- a) Advise interviewees for the position of site manager, how they could be successful at interview.
(12½ marks)
- b) As a panel member, assess the potential weaknesses of this interview from the interviewers' perspective.
(12 ½ marks)

Total 25 marks

END OF QUESTIONS